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USER REQUIREMENTS, PERSONAL INDEXES,
AND COMPUTER SUPPORT

July 25, 1966

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DEVELOPMENT

CORPORATION

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ABSTRACT

This paper discusses the necessity for scientific and technical personnel to maintain personal files and the limitations of centralized information services in meeting the diverse and changing information access requirements of these personnel. A prototype service is described that uses a computer to aid individuals organize, maintain and find what is in their files by means of personalized, printed indexes. Through building a machine-readable record of user indexing practice, the service furnishes a means of identifying current user information requirements and for improved feedback of these requirements to centralized services.

USER REQUIREMENTS, PERSONAL INDEXES, AND COMPUTER SUPPORT

Over the past twenty years an increasing amount of attention has been given to the problems of managing information. Nowhere is the concern more evident or more real than in organizations concerned with scientific research and development. These organizations have led in the development and application of modern data processing technology in the dissemination, indexing, storage, and retrieval of documented information. So far, however, these applications have been confined largely to centralized information services that are, necessarily, limited in their capacity to respond to the immensely variegated, changeable, and time-dependent information requirements of technical personnel. That these limitations are real and troublesome is reflected in the increasing number and results of user studies and in the (so far) rather equivocal attempts to measure and evaluate the effectiveness of these systems and services. Then there is the growing proliferation of small specialized services and centers that, from the viewpoint of managerial control and planning, tend to sprout up like weeds in a well-tended garden. An additional kind of evidence is the prevalence, persistence, and size of personal and office files.

Jahoda, et al., in summarizing previous work, state, "Information gathering habit studies have shown that a significant portion of researchers maintain personal indexes. Studies by Fishenden, Tornudd, and Hogg and Smith, for exemple, have brought out the fact that 45%...57%...and 66%, respectively of surveyed scientists had and/or used personal indexes. Zwemer has found that nearly every scientist surveyed in a recent study kept a personal file in the way of reprints, abstracts, or notes on cards, and that the average rate of growth of 26 such collections is 330 times per year... In another recent study of the information needs of Department of Defense scientists and engineers, 17% of the interviewed scientists and engineers used personal files as their first source of information, while 51%... relied on their local environment--personal files, departmental files, and colleagues--as a first source of information." (1)

One may conclude from this and other evidence that most of the scientific and technical personnel working in government, industrial, and academic environments need to maintain personal or office files. A smaller but still appreciable number maintain indexes to their files and devote a sizable amount of time and effort to indexing them.

The Problem

The existence of large working files has often been a source of concern to managers because (a) maintaines of individual files seems costly, (b) working files have a tendency toward growth, if unrestricted, and (c) the files reflect individual vocabulary and filing practices and cannot readily be shared by other individuals. Most of the efforts that have so far been directed toward aiding technical personnel in finding and obtaining the information they need has concentrated either upon improvements in centralized services to supplant the need for personal collections and indexes, or upon providing centralized indexing support to reduce the investment of highly paid labor in such efforts.

It seems probable, however, that no matter how centralized information services are improved and expanded in accessibility, scope, and usefulness, there will continue to be a need for building and maintaining personal collections that reflect unique individual requirements and habits of work. Centralized indexing tends to impose a uniform practice and vocabulary that cannot be wholly responsive to individual perspectives and manner of construing subject matter within the context of a specialized set of tasks and goals. There are also entire classes of information and documentation whose interrelations cannot readily be provided for through centralized services.

Consider the following sequence of documentation categories:

working notes
laboratory notebooks
preliminary sketches and drawings
memoranda
formal drawings or diagrams
data
progress reports
test reports

summary technical reports papers and articles

These are the primary concern of indexing and abstracting services, libraries and information centers

technical orders and specifications operational manuals maintenance manuals trade catalogs

Here we have a sequence in time typical of engineering development projects in which, as we progress from notebooks to memoranda to formal summary reports, detail is lost. Summary technical reports, papers and articles, particularly, tend to be the least informative in detailed technical content. In the course of a project a working engineer will need to correlate information from several of these categories. This leads to a necessarily

idiosyncratic organization of the necessary paper responsive to his changing needs in the course of a task or project. Comparable requirements for the working scientist exist. He too needs information organized in a way that is responsive to the changes in cognitive set that ensue as an inquiry proceeds.

It is improbable that any centralized information service could serve these kinds of transient requirements effectively, if only because they cannot be identified with sufficient precision and in good time. For many years various techniques have been explored to find more effective ways of determining and satisfying the document and information requirements of scientific and technical personnel. Most user studies, however, have depended almost entirely upon the traditional devices of diary, questionnaire and interview plus statistical records of centralized services. This places a heavy reliance on retrospective testimony. Relatively little has been done to study the actual behavior of these personnel. In most organizations it has been difficult to implement effective feedback mechanisms to centralized services on a continuing basis or to arrive at reliable means of measuring the responsiveness of services.

One Approach to a Solution

Over the past three years a project at System Development Corporation (SDC) has been concerned with developing better means of studying user behavior, identifying needs and requirements, and helping individuals improve the organization, maintenance and access to their personal files. Our approach has been to explore the use of a computer in providing printed indexes to individual collections. A service was developed that was intended to meet a diversity of requirements and be adaptable to individual viewpoints, vocabulary and habits of work. An early version of the service has previously been reported. (2)

The current service is called SURF (Support of User Records and Files). SURF is implemented through the corporation's MADAM programming language and system for the IBM 1401. (3) Users of the service index their files, fill out and submit input coding sheets to the service, and regularly receive updated, consolidated indexes. So far in the development of this prototype service, the major effort has been spent in building a tool that would be responsive to real needs and would minimize the effort required by users in coding inputs. This latter consideration is particularly important to the viability of any such scheme. The service must provide for a net saving in time and effort to the individual if he is to use it.

Figures 1 and 2 illustrate, respectively, an input coding sheet and the resultant printed indexes for a bibliographic example. User effort at the input end has been minimized through the use of variable-length fields labeled by field numbers that identify elements within each indexed

entry. Each field number is an Arabic numeral followed by a parenthesis. In Figure 1, field number 1) has been assigned to authors and agencies, field number 3) to subject keys, and field number 2) to elements not to be sorted and alphabetized. The field numbers are automatically deleted from the printed indexes, as illustrated in Figure 2. This kind of free-field input format frees the user from having to concern himself with how his inputs are keypunched and processed. There is no rigid formatting requirement except for identifying the user and the indexed entries.

Ideally, such a service should help individuals find more effective means of organizing and accessing files. Most SURF users have found that they learned to build better indexes through having to use the products of their earlier indexing decisions. Often their initial choices of indexing terms, order of entry, etc., were far from ideal. Through their indexes they could diagnose poor practices and improve their grasp of what is required in nomenclature and perspective. At the same time each user is provided with a product that completely reflects his outlook and manner of representing information. The adaptability of SURF to these ends is indicated by the broad variety of uses to which the service has been put. These uses have included indexes to technical literature and correspondence, engineering data, trade catalog citations, 35mm slides, and a dictionary of grammer rules for programmed query analysis. (4) (5)

A byproduct of the service has been the cumulation of a machine-readable file of user indexing practice reflecting user's needs, perspectives, vocabulary and manner of organizing information vital to their work. Such a file is being used for direct observation of user behavior and needs, and for feedback to centralized services for document description, acquisition, dissemination and retrieval. Analysis of this kind of file has the potential of aiding greatly in a more precise identification and specification of user information requirements. Such analysis offers an additional dimension of study to the information derived from the traditional tools of diary, questionnaire and interview.

Applicability of SURF

The approach of SDC's SURF project has been that of developing successive designs and programs for a small group of customers representing a wide range of different needs, and interacting with them over time to build a truly responsive and individualized service. In a sense this effort could be called an operational experiment. As such it is tied to the particular concerns, personnel and work of one company. It is probable that many organizations would find it advantageous to explore more effective means of serving the idiosyncratic information needs of their scientific and technical personnel in a comparable way. This is not to say that well-managed

individual files will eliminate the need for effective centralized information and document services. Working files and centralized services are complementary types of operations. For any organization there is a desirable balance and a desirable interface between these enterprises. An operational exploration comparable to the SURF development offers one means of identifying ways to improve services while aiding the ability of individual workers to serve themselves.

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Figure 1. Example of SURF Input

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Figure 2. Example of SURF Index

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